

## DEVELOPMENT ACTION GROUP - DAG

### Precinct Development and Management Process Fact Sheet

A brief memo describing the initiatives undertaken or planned by the team to consult and to involve the local stakeholders and neighbourhoods in the design and operational stages of the project.

#### BOX 1: PRECINCT PLANNING AND MANAGEMENT FRAMEWORK (SUMMARY)

- Precinct/ Neighbourhood Profiling (pre-consultation)
  - Through an issue-based organising methodology
    - History & Context
    - To understand stakeholders, power relations & dynamics (Aligning/ revising of Policy, Plans, & Programmes)
    - Economic Market/ Trade/ Livelihood  
Achieved through desktop analysis and one-on-one engagements with stakeholders
- I. Stakeholder Engagements: Visioning Workshop
  - World Café/ focus-group discussions
    - Sessions focused on issues/ themes surfaced (during pre-consultation process), which could straddle across planning and management of the precinct in which design should be responsive to
      - Planning
        - Access (to the development),
        - Input (into planning)
        - Employment (trickle-down/ value capture)
      - Management
        - livelihoods;
        - Security of tenure;
        - Retail vs. trade
        - Safety & security;
        - Clients, products & profit margins
- II. Design Principles: Output
- III. Design Recommendations: 'Professional' Team

## BOX 2: A PRECINCT PLANNING AND MANAGEMENT APPROACH TO PUBLIC PARTICIPATION (305 WORDS)

In the case of achieving inclusionary and appropriate<sup>1</sup> (re)development<sup>2</sup>; an overarching precinct planning and management approach is crucial. This lays the foundation for inclusive participation, collaboration and co-design. Based on DAG's experience in precinct planning and management, we recommend that the participation process includes the following:

### **Precinct / Neighbourhood Profiling (pre-consultation)**

The *Precinct Profiling* is a pre-consultation process; undertaken via a desktop analysis and one-on-one engagements with stakeholders. It guarantees an inclusionary approach to redevelopment by immersing the professional team into the precincts' context & history, power relations & dynamics of stakeholders, and lastly its driving economy, i.e. market & trade.

### **Stakeholder Engagements: Visioning Workshop**

A visioning workshop is the ideal way of facilitating the *Stakeholder Engagements*; and can be achieved through a world cafe' session/ focus group discussion where issues and or themes identified in the pre-consultation process is shared, verified, discussed and analysed with stakeholders. We recommend that broader discussions should be framed within 'planning' and 'management' themes; which design should be responsive to. From our experience planning-issues include: 1. Local access to development; 2. Stakeholder input into the planning; and 3. Employment and or livelihood that trickles down and or is captured from the development. On the other-hand, management-issues particularly in the context of Grand Parade include: livelihood opportunities; security of tenure; retail vs. trade; safety & security; and clients, products & profit margins.

### **Design Principles and Recommendations: 'Professional' Team**

Coming out of these visioning workshops/ stakeholder engagements, is the development of *Design Principles*. These principles are meant to guide *Design Recommendations* (by the 'professional' team) by presenting the key issues/ themes which unfold in the precinct; and is extremely relevant to design considerations for the (re)development.

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<sup>1</sup> That meets the needs of the historical community as well as brings about a thriving local economy through outside investments.

<sup>2</sup> of underutilized public spaces